Following the failure of Measure D in March 2017, the City Council adopted multiple strategies to address the $5 million budget shortfall (25% of the City’s operating budget). The strategies included:

1) Reducing the general citywide budget. 
   The 2017-18 fiscal year budget included one-time and temporary reductions of $1,271,733, fund transfers of $1,529,246, and use of fiscal reserves in the amount of $1,471,078.

2) Completing an independent, neutral expert evaluation of the costs, operations, value, benefits and efficiencies associated with having a locally controlled Police Department. 
   The study was completed in September 2017 and, in addition to the previous budget reductions, the City Council approved an additional $580,000 in Police Department reductions.

3) Completing a “User Fee Analysis” to identify opportunities for full cost recovery of planning, building and construction services that are provided by the City. 
   A public hearing to adjust fees is scheduled on January 10, 2018 at 7:30 p.m. in the City Council Chambers.

4) Conducting community meetings to improve communications and engage residents. 
   Four community conversations were held in October 2017 in partnership with the Davenport Institute of Pepperdine University. The City is implementing transparency technology and pursuing additional measures to strengthen its community relations.

5) Establishing a Finance Advisory Committee to provide the City Council with recommendations for maintaining the City’s fiscal health and viability. 
   Applications for the Committee are currently being accepted. They are available by calling (310) 378-0383 or at www.pvestates.org.

6) Conducting an evaluation of the non-safety operations of the City through an independent, neutral expert to evaluate costs, efficiencies and service levels. 
   The study is scheduled for presentation to the City Council on January 23, 2018.

7) Presenting to voters a new ballot measure to maintain the City’s current services, and in particular retaining its own local and community based police department. 
   At its meeting on January 10, 2018, the City Council will consider calling for an election on April 10, 2018.

Proposed Ballot Measure to Pay for Police Services in April 2018

At the October 10 and December 11, 2017 meetings of the City Council and concurrent with receiving broad community input through letters, phone calls, emails, and numerous community meetings, the City Council has discussed a potential ballot measure to address the City's current fiscal situation stemming from the loss of 25% of revenue. On January 10, 2018, the City Council will consider calling for an election on April 10, 2018 for a 9-year parcel tax with a simplified formula that will generate approximately $5 million that can only be used to pay for the Palos Verdes Estates Police Department. The City Council meetings and presentation slides can be found by visiting the City’s website at www.pvestates.org under “Meetings & Agendas.”

For more information, please visit the City’s website at www.pvestates.org or call (310) 378-0383.
Establishment of a Finance Advisory Committee

The City Council is establishing a Finance Advisory Committee comprised of five residents with a financial background. Members of the Finance Advisory Committee will serve two-year terms and meet four times a year for the purpose of:

- Providing input and recommendations to the City Council regarding budget reconciliation, including actual revenues and expenses at the Departmental level;
- Consulting and working with City staff in the preparation of long-range financial planning forecasts; and
- Advising and assisting the City Council on fiscal liability matters facing the City and other fiscal matters referred to the Finance Advisory Committee.

Applications from residents who are interested in serving on the Finance Advisory Committee are being received through January 19, 2018 at 4:00 p.m. Applications are available on the City’s website at www.pvestates.org or by calling the City Clerk’s Office at (310) 378-0383.

Police Department Reductions

Following the Police Operations Study conducted by Lewis-McCrary Partners and a thorough analysis of the study’s recommendations, the following reductions will be made in the Police Department:

- Elimination of two Service Officer positions that support Dispatch and Jail functions.
- Elimination of one Sergeant position assigned to training and personnel functions.
- Elimination of one Patrol Officer position and the canine unit.
- Reduction in employer’s share of pension contributions.

Fountains and Lights - Community Partnerships

The City of Palos Verdes Estates thanks you, our residents and businesses, for your generosity and continuing support for maintaining the special character and quality-of-life of our community.

During this holiday season, and in particular while the City conscientiously works to fund traditional programs and services in innovative and alternate ways, we appreciate the donations that have provided for lighting Lunada Bay Plaza and Malaga Cove Plaza holiday trees. With additional donations being received, Neptune fountain and Lunada Bay fountain will also soon be operational.

We are also very appreciative and thankful for the many volunteers who dedicate themselves to the City. To those on Committees and to those serving the City in other capacities, thank you.

<table>
<thead>
<tr>
<th>Event Date</th>
<th>Event Details</th>
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<tbody>
<tr>
<td>January 9, 2018</td>
<td>Palos Verdes Homes Association Membership Meeting at 8 p.m. in Council Chambers in City Hall (City Council meeting rescheduled).</td>
</tr>
<tr>
<td>January 10, 2018</td>
<td>City Council meeting. <strong>City Council meetings resume to the regular schedule of the 2nd and 4th Tuesdays of every month beginning January 23, 2018.</strong></td>
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<tr>
<td>City Hall Closures</td>
<td>o Monday, December 25, 2017 – Christmas  o Monday, January 1, 2018 – New Year’s Day  o Monday, January 15, 2018 – Martin Luther King Jr. Day  o Monday, February 19, 2018 – Presidents’ Day</td>
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For more information, please call (310) 378-0383 or visit www.pvestates.org.

PaloS Verdes Estates, CA 90274  
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ECRWS